#### Modern Systems Analysis and Design Third Edition

Jeffrey A. Hoffer Joey F. George Joseph S. Valacich

#### Chapter 1 The Systems Development Environment

# Learning Objectives

- ✓ Define information systems analysis and design
- Discuss the modern approach to systems analysis and design
- ✓ Describe four types of information systems:
- Describe the information systems development life cycle (SDLC)
- Discuss alternatives to the systems development life cycle
- Discuss the role of computer-aided software engineering (CASE) tools in systems development

- Information Systems Analysis and Design
  - Complex process whereby computer-based information systems are developed and maintained
- Application Software
  - Result of systems analysis and design
  - Designed to support specific organizational functions or processes

- Software engineering processes have been developed to assist in analysis and design
  - Methodologies
    - Comprehensive, multi-step approaches to systems development
  - Techniques
    - Processes that are followed to ensure that work is well thoughtout, complete and comprehensible to others on the project team
  - Tools
    - Computer programs to assist in application of techniques to the analysis and design process

- Information Systems Analysis and Design
  - A method used by companies to create and maintain systems that perform basic business functions
  - Main goal is to improve employee efficiency by applying software solutions to key business tasks
  - A well thought-out approach must be used in order to ensure success

- Systems Analyst performs analysis and design based upon:
  - Understanding of organization's objectives, structure and processes
  - Knowledge of how to exploit information technology for advantage

- Systems Analysts work in teams
  - Project Based
  - Includes
    - IS Manager
    - System Analysts
    - Programmers
    - End Users and Business managers
    - Other specialists
  - Characteristics of Successful Teams
    - Diversity of backgrounds
    - Tolerance of diversity
    - Clear and complete communication
    - Trust
    - Mutual Respect
    - Reward structure that promotes shared responsibility

- IS Manager
  - May have a direct role in systems development if the project is small
  - Typically involved in allocating resources to and overseeing system development projects.
- Systems Analyst
  - Key individuals in the systems development process

- Skills of a Successful Systems Analyst
  - Analytical
    - Understanding of organizations
    - Problem solving skills
    - System thinking
      - Ability to see organizations and information systems as systems
  - Technical
    - Understanding of potential and limitations of technology
  - Management
    - Ability to manage projects, resources, risk and change
  - Interpersonal
    - Effective written and oral communication skills

- Programmers
  - Convert specifications into instructions that the computer understands
  - Write documentation and testing programs
- Business Managers
  - Have power to fund projects and allocate resources
  - Set general requirements and constraints for projects

- Other IS Managers/Technicians
  - Database Administrator
    - Involved in design, development and maintenance of databases
  - Network and telecommunications experts
    - Develop systems involving data and/or voice communications
  - Human Factors Specialists
    - Involved in training users and writing documentation
  - Internal Auditors
    - Ensure that required controls are built into the system

## Types of Information Systems and Systems Development

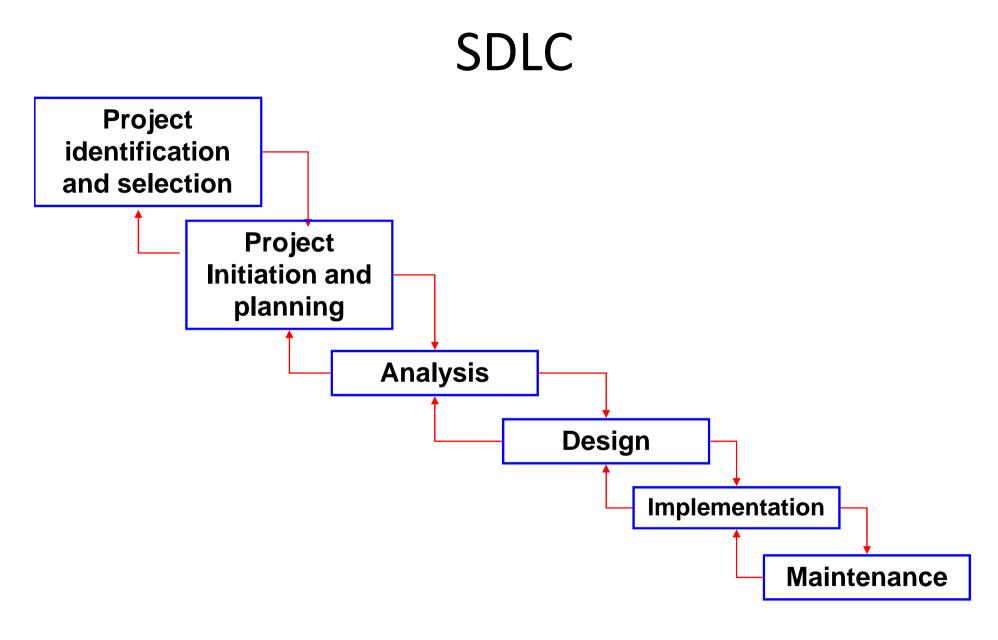
- Transaction Processing Systems (TPS)
  - Automate handling of data about business activities (transactions)
- Management Information Systems (MIS)
  - Converts raw data from transaction processing system into meaningful form
- Decision Support Systems (DSS)
  - Designed to help decision makers
  - Provides interactive environment for decision making

Types of Information Systems and Systems Development

- Expert Systems (ES)
  - Replicates decision making process
  - Knowledge representation describes the way an expert would approach the problem

#### Systems Development Life Cycle (SDLC)

- Series of steps used to manage the phases of development for an information system
- Consists of six phases:
  - Project Identification and Selection
  - Project Initiation and Planning
  - Analysis
  - Design
  - Implementation
  - Maintenance



- Phases are not necessarily sequential
- Each phase has a specific outcome and deliverable
- Individual companies use customized life cycles

## Phases of the Systems Development Life Cycle

- Project Identification and Selection
  - Two Main Activities
    - Identification of need
    - Prioritization and translation of need into a development schedule
  - Helps organization to determine whether or not resources should be dedicated to a project.
- Project Initiation and Planning
  - Two Activities
    - Formal preliminary investigation of the problem at hand
    - Presentation of reasons why system should or should not be developed by the organization

- Analysis
  - Study of current procedures and information systems
    - Determine requirements
      - Study current system
      - Structure requirements and eliminate redundancies
    - Generate alternative designs
    - Compare alternatives
    - Recommend best alternative

- Design
  - Logical Design
    - Concentrates on business aspects of the system
  - Physical Design
    - Technical specifications
- Implementation
  - Implementation
    - Hardware and software installation
    - Programming
    - User Training
    - Documentation

- Maintenance
  - System changed to reflect changing conditions
  - System obsolescence

## Approaches to Development

- Prototyping
  - Building a scaled-down working version of the system
  - Advantages:
    - Users are involved in design
    - Captures requirements in concrete form
- Rapid Application Development (RAD)
  - Utilizes prototyping to delay producing system design until after user requirements are clear

#### Approaches to Development

- Joint Application Design (JAD)
  - Users, Managers and Analysts work together for several days
  - System requirements are reviewed
  - Structured meetings

#### Improving IS Development Productivity

- Computer-aided software engineering (CASE) tools
  - Facilitate creation of a central repository for system descriptions and specifications